

**british swimming**  
annual report and accounts 2006







**cover** Peter Waterfield and Leon Taylor with their world championship bronze medals from the 10m platform synchro

**above** David Davies, Caitlin McClatchey and (rt) Liam Tancock were Britain's swimming medallists at the Montreal world championships

## chairman's report



Chris Baillieu  
Chairman

This report - the first registered in the name of British Swimming following a name change at the last AGM - covers a period that was overshadowed by an extraordinary, seminal event for anyone with the slightest interest in sport, and even to many of those who have none. We all remember that exhilarating moment in Singapore, captured on TV screens around the world, when the news broke on July 7th of London's successful bid to host the 2012 Olympics games, and while it delighted, it surprised in equal measure, so sure were many that Britain was destined to play the runner's up role yet again. The success of Seb Coe and the London 2012 Bid team was a brilliant example of planning and execution that will be an inspiration to all of us as we move towards the ultimate challenge of delivering Olympic success in London.

2005 was a year of quiet but significant progress in the performance by British teams. In the period following the Olympics in Athens and the World Championships (August 2005) there were retirements amongst the swimmers in particular, and this was reflected in the performances of what were by and large young teams in all disciplines. In last year's report Swimming's National Performance Director Bill Sweetenham described how consistency would be key to success in the future and after a slow start at the World Swimming Championships (August 2005), the new generation were already demonstrating this with their performances at the European Short Course Championships (December 2005) where the team finished third in the points table, and most obviously at the Commonwealth Games in Melbourne (March 2006) where the Home Countries amassed 38 swimming medals with England winning eight gold medals to Scotland's remarkable six and Wales's single gold of the Games.

One change to welcome was the decision by the IOC to accept the inclusion of the 10km Open Water event in the Beijing Olympics in 2008. This will result in additional funding for Open Water from UK Sport for some promising new talent.

The financial position followed a similar pattern of steady improvement and reserves improved in line with the Board's strategy of achieving a balanced budget over the Olympic quadrennial, targeting investment where necessary while building a surplus that can be spent as required on the preparations for the Beijing Olympics.

High Performance Swimming (GB) Ltd, the wholly owned subsidiary company that receives the National Lottery payments from UK Sport for Swimming, Disability Swimming and Diving remained in balance. It is anticipated that significant extra funding from this source will be available next year and the additional funds agreed by the

Government will feed through to support the full Olympic programme including Open Water, Water polo and Synchronised Swimming.

The Board's strategy to increase its international influence within LEN and FINA made satisfactory progress as work continued on Manchester's World Championships plans for 2008. However there is no doubt that there is increasing competition for places on these international bodies and we will have to use the years leading to 2012 shrewdly in order to bring as many events as possible here, and to maximise the representation available to us.

Significant changes have also had to be made to the recruitment and training of officials to reflect the new international ruling which places a maximum age of 60 on swimming, synchronised swimming and diving officials.

While the staff led by Chief Executive David Sparkes were fully engaged lobbying for London's bid and contributing to the debate and design of the Aquatics Centre, the success of the Bid required a complete review of the Board's strategy during the Autumn. At the same time British Swimming was actively supporting the ultimately successful lobbying of the Treasury by UK Sport and the BOA to increase the available funding to prepare for 2012 while simultaneously preparing business plans to spend such funds wisely as soon as they become available in 2006.

I would like to pay tribute to both UK Sport and the BOA for their commitment to achieving this vital breakthrough.

This decision and subsequent Treasury budget decisions made right at the end of the financial term will transform British sport between now and 2012 and much careful thought has been given by the Board and staff of British Swimming as to how best to respond to the unique challenge of an exceptional increase in government funding and a publicly stated target to reach fourth in the overall medal table in 2012. This is a demanding target for Britain which is currently ranked 10th, and no less so for British Swimming. However the Board is also very conscious that medals alone will not sustain the sport after 2012, so any strategy must consider the longer term legacy and facilities the sport will benefit from once the Games are over.

In performance terms, six years is a short time to make very significant progress, particularly in those disciplines which have been unfunded by UK Sport until now. The Board is well aware that there is no time to be lost and under David Sparkes' energetic leadership I have no doubt we are in good shape to meet the challenge.



In this new-style British Swimming report, the tables indicate the strategies and targets that are part of the Federation's corporate planning document 'Building on Change', whilst the narrative provides an update of where the Federation currently stands in terms of achieving those targets.

The financial information covers the period from April 1 2005 to March 31 2006. However, so as not to be too retrospective, the narrative under the tables is based on information available up to August 31 2006.

Events reports offer a flavour of Britain's successes.

## section one

### athlete development - achieving individual potential

#### vision

To ensure everyone can achieve his or her personal goals and to ensure that we achieve gold medal success. The development of swimmers to their full individual potential is an important factor and we will achieve this by ensuring that all swimmers have a quality coaching and training environment at each stage of their development.

#### winning athletes

Swimming will:  
Ensure there are sufficient coaches at all levels, accessing a comprehensive coach education programme, in line with UKCC standards.

#### by 2009

30 coaches on the Select Programmes for all disciplines.

Twenty-five coaches are on the Swimming Select programme gaining 'fast track' information via seminars and workshops. Other disciplines do not have a select coach programme in place yet.

The UK Coaching Certificate Level 1 in Coaching Swimming has been endorsed, one of only six qualifications so far. Swimming expects to have levels 1-3 in all coaching disciplines ready for January

07, with Swimming Teaching starting in September 07 - in line with a review of the National Plan for Teaching Swimming to incorporate the principles of Long Term Athlete Development.

## section two

### excellence - swimming to win

#### vision

To ensure that we achieve gold medal success. Swimming remains focused on the achievement of success at Olympic and Paralympic level.

#### winning athletes

Swimming will:  
Provide a comprehensive, co-ordinated elite training programme based on LTAD.  
Provide a comprehensive, national competition framework leading to selection for major international events.

#### by 2009

336 competitors on elite programmes - all disciplines.  
116 elite coaches - all disciplines.  
16 Performance Centres / University based programmes - all disciplines.  
1 national competition framework per discipline.

UK Sport has revised its focus in supporting elite development and has limited the number of athletes on the elite programme. For swimming (Pool and Open Water), there are 34 places available on the Podium programme and 61 places on the Development programme.

The criteria to be considered for the Podium programme (Swimming only) is world ranked top 16 (two per nation) in Olympic events. For the Development programme, there is no set criteria this year but the swimmers identified are those who are thought to have potential to achieve Olympic podium success.

Diving has up to 11 Podium and 17 Development allocated places and Disability Swimming has 34 Podium and 21 Development

slots. Synchro and water polo both have 10 competitors working at elite level.

In terms of elite coaches, Swimming has 20, Synchro 3, Diving 6, Disability 13, whilst water polo does not yet have a specific elite coach programme. Having said that, 22 water polo coaches are working with the national programme and there are 23 coaches working with swimmers on the Disability Swimming World Class (WC) Pathway (WC Performance and Potential) and eight coaches who work with divers on the Diving WC Pathway (WC Performance and Potential), and an additional four coaches working with divers on the WC Start/Junior Talent Programme.

For Performance Centres, Swimming has Loughborough, Swansea and Stirling, with

disability swimming using the latter two, and diving utilising Sheffield and water polo Manchester. Synchro does not yet have a performance centre.

### current world rankings

Britain has 16 male rankings in the world's top 16 per event, based on two per nation, on times as at August 28 2006. Of most note is Simon Burnett second in the world rankings in the 100m free with David Davies third in the 1500m free.

From the British women, we have 18 rankings. The two most outstanding are Caitlin McClatchey's second place in the 200m free and Kirsty Balfour's second in the 200m breaststroke.

## world championships 2005

Britain was getting 'the right result at the wrong meet and the wrong result at the right meet', said performance director Bill Sweetenham as the national team left Montreal with three bronze medals and a set of performances that ranged from the worthy and encouraging to the disappointing and dreadful. That the championships were the fastest since the inaugural event in 1973 is not in doubt and Britain, like many other nations - with the possible exception of Australia - 'had been taken by surprise', said Sweetenham. But there were no excuses: problems had been identified and solutions would be found. Mediocrity, low volumes, peaking for 'rinky-dink' meets, poor coach leadership, athletes who lived with hope not reality, a failure to perform under pressure and to handle emotions under stress were all listed among problems.

'Britain had paid the price of having had too many coaches and swimmers taking a

long break after Athens', said Sweetenham, adding: 'There is nothing more frustrating than part-time participation. At the very best (that) produces a part-time result. Swimming, like any other sport now, is a profession and you have to do it 50 weeks of the year. We have some coaches who haven't learnt that and we're paying the price.'

A lull in standards and absence of the kind of leadership provided by Stephen Parry and Graeme Smith had been expected after almost half the Olympic team retired in the wake of Athens, but training volumes, taper plans, preparing merely to make the team not succeed at the international event remained problematic.

Jackson, Carry, Haywood, Davies, Cooke, Tancock and Cook 'all swam to their potential but it just so happens that their potential at this stage does not get them in the medals', said Sweetenham, while Ian Turner, the

head coach, believed that it's 'not all doom and gloom...there have been some solid performances and we are in the process of rebuilding'.

There was just one British record, to Loughborough's Liam Tancock, in 25.02sec over 50m backstroke.

Britain, like everyone else, also had to contend with the most competitive world championships ever: it took the fastest top three swimmers in the event's history to win a medal in 16 out of the 34 individual events, the fastest fields - top eight in finals were seen in 19 of those finals and there were nine world and five European records, while championship records fell in more than half of all events.

**right** A worthy fourth place for our 4x200m freestylers Caitlin McClatchey, Rebecca Cooke, Mel Marshall and Jo Jackson

**below** Chris Cook reached two breaststroke finals

**middle right** Katy Sexton begins the defence of her 200m backstroke title



## world championships 2005

In the midst of the storm, the message is not so much that the best in the world are leaping ahead but that talent and quality are coming from more quarters than they ever have: 22 nations made the medals table, with Britain 20th.

It was a fierce environment, one in which only those genuinely prepared were able to survive the physical and psychological challenge with their heads held high. If Bill Sweetenham sometimes sounds like a man who issues more storm warnings than Michael Fish, he is, it would seem, right to do so if Britain is serious about catching up.

British medals went to: Caitlin McClatchey, who was just outside her British 400m free record, on 4:07.25 for bronze. (Britain's other finalist Joanne Jackson, finished seventh but close to the pack in 4mins 08.88sec.); Liam Tancock, who fell shy of the 50m backstroke crown in his first world title race by just 0.07sec for bronze; and David Davies - third behind Hackett in the quickest world title 1500m race ever, and one that repeated the Olympic result of Athens. Davies, one of only four men to have ever swum inside 14mins 50sec, is working on his strength and speed and believes he has what it takes to beat Hackett one day.

Other creditable British performances came from Chris Cook in the 100m breaststroke on a very worthy 1min 00.99sec for sixth place in the fastest field in history. He also made fifth in 28.00 in the 50m.

Having entered the 1500m final fastest in 16:15.69, Rebecca Cooke, of Glasgow, stepped back from best to finish seventh in 16:23.25. whilst in the 800 metres, she was seventh in 8:37.98.

David Davies impressed in his 800m - sixth in a lifetime best of 7:51.54, not bad for his first big experiment over the distance, whilst Melanie Marshall had to settle for seventh in a 200m freestyle final in which 0.76sec split the first seven home. Solenne Fignes (FRA) took the crown in 1:58.60. Marshall said her 1:59.36sec was 'not good enough'. But in the women's 4x200m relay, Marshall, Caitlin McClatchey, Joanne Jackson and Rebecca Cooke finished a worthy fourth just shy of the British record on 7:59.04.

In a 50m breaststroke final that saw Jade Edmiston (AUS) set a world record of 30.45, Kate Haywood finished sixth in 31.49. We will hear much more from Haywood in future.

### diving

Peter Waterfield and Leon Taylor made history when they followed up their Olympic silver medal with Britain's first medal of any colour at a world championship. After qualifying fifth for the final, the duo raised their game to move into third place after two rounds of the 10m synchro. This was partly due to an opening pike dive which they executed well enough to attract 10s among a series of high scores. Over the remaining rounds they not only hung on to their bronze medal position but succeeded in chipping away at the advantage held by the two pairs ahead of them. These were Russia's Dmitry Dubroskok and Gleb Galperin, who took the gold with 392.88 points from China's silver medallists Yang Jinghui and Hu Jia. The British pair scored 367.95 for a medal which helped to compensate them for disappointments in the individual event.

Tandi Indergaard and Hayley Sage exceeded expectations to finish ninth in the women's 3m synchro. They had been paired for only five months and this was Sage's first major championship at senior level. Earlier, Indergaard became the first British woman to make a world championship final since 1973, showing consistency and nerve to overcome a strong field and extreme weather, including a thunderstorm, in the 3m event. Her final placing was 11th with 494.67 points.

Louise Van Hoof threatened to break into the qualifying 18 in the 3m but eventually had to settle for 25th with 226.11 when 248.61 was needed. Two other debutants at this level, 15-year-old Claire Blencowe and Tonia Couch, 16, overcame their first-night nerves to reach the 10m synchro final and finish 10th.

From the other end of the experience spectrum, Tony Ally had to pull out of the men's 3m synchro after injuring a hamstring in training 24 hours before he was due to compete. Waterfield stepped into the breach and, despite the lack of preparation, he and Mark Shipman came within 0.27 points of a place in the final. Brooke Graddon, 18, reached the semi-finals of the women's 10m platform, finishing 18th. Ben Swain, 19, made a promising debut at this level with three good dives out of five in the men's 3m event, eventually finishing 36th from a field of 50. He was 31st off the 1m board with a score of 284.13.

### open water

Britain's Alan Bircher missed out on a medal by just two places and 21 seconds in the open water championships. The three medallists in the 5km race, Thomas Lurz of Germany, Chip Peterson of the US and Simone Ercoli of Italy, broke away to finish within a second of each other in 51min 17 and 18sec. Bircher, who has been training himself since coach Andrei Vorontsov's contract ended, battled to keep in touch and eventually hauled himself from 12th to fourth before lunging for the finish board at almost the same moment as Samuele Pampana. For two hours the scoreboard showed Bircher in fourth place based on electronic tags. But after closer scrutiny, and despite a British appeal, he was eventually placed fifth in 51:37.6, 0.1sec behind Pampana.

Bircher did not swim the 10km race. But he did tackle the 25km event for the first time and finished a creditable 10th out of 30 in 5hr 4min 16.9sec.







**top left** Tandi Indergaard and Hayley Sage in the 3m synchro final  
**top right** Peter Waterfield and Leon Taylor collect their medals  
**bottom left** Alan Bircher in the scramble of the open water start  
**middle right** Liam Tancock sets off for his bronze medal  
**bottom right** The British swimmers cheer on a team-mate





# European junior championships 2005

## swimming

The tally of one gold, four silver and four bronze compared with three gold, two silver and one bronze in 2004 led British Swimming's national age coach Tim Jones to say: 'In terms of medals, we came out with the number we reckoned on going into the meet. But we also had six or seven fourth places and four fifths. That was a frustration and we have to make a concerted effort to ensure that we convert those into medals in future. In fairness, some athletes have made big jumps to get into fourth or fifth place but to my mind it's not that big a step to a medal position. It's the difference between a good performance and a great performance.'

Jones said Britain looked particularly strong in the longer distance events, which produced personal best times across the board and medals in the 400m IM (two) and the 400 and 1500m freestyle. 'We looked particularly strong in that area,' he said. 'But we were also noticeable by our absence in the 50 and 100m events and that's something we need to focus on.' He added: 'it was a good team performance. The girls are already starting to come through at national events - Francesca Halsall and Jessica Dickons, for example. We have to make sure we can take these European junior places to the next stage.'

Fran Halsall became European junior champion when she won the 100m freestyle in 55.69, a lifetime best which was just 0.4sec outside the 13-year-old championship record set by Franziska van Almsick in 1992.



### medal table

	gold	silver	bronze
Hungary	8	12	8
Italy	6	5	4
Germany	6	2	5
Britain	1	4	4

### british medals

Gold	F Halsall	100m Free	55.69
Silver	H Miley	400m IM	4:47.47
Silver	R Renwick	400m Free	3:55.18
Silver	J Lowe	100m Fly	1:01.73
Silver	F Halsall	50m Free	25.96
Bronze	J Dickons	200m Fly	2:12.28
Bronze	T Haffield	400m IM	4:21.75
Bronze	Halsall, Carlin, Durant, George	Girl's 4x200m Free	8:15.46
Bronze	C Alderton	1500m Free	15:27.15





## synchro

Held in Loano, Italy, Britain's only entrant Jenna Randall was joint ninth in the solo championship with 82.500 points. Russia won all three titles.

## diving

Katie Hamilton led Britain to its most successful diving championships in Elektrostal, Russia with a silver medal in the 3m springboard - one of two medals for a nine-strong team which saw every member reach at least one final. The results included 10 top six finishes and another seven in the top 12. The other medal went to Plymouth 18-year-old Brooke Graddon who took bronze in the 10m platform.

## open water

Britain's Simon Panting came within four seconds of a medal on his international debut in Bled, Slovenia. The 18-year-old from Northampton completed the 5,000m course in 56mins 23.8secs to finish sixth amid an amazing scramble for the minor medals. There were no Britons in the girls' event.

## water polo

Britain's girls were eager to make their presence felt in Lisbon and should not have been disheartened by their ninth place. A good victory over France, a draw against Portugal and a close defeat by Serbia & Montenegro were the British highlights. Russia won the event. Britain's boys did not qualify.

1	2	3	4	
5	6	7	8	9
	10	11		

- 1 Fran Halsall celebrates gold in the 100m free
- 2 Chris Alderton in action
- 3 Hannah Miley won silver in the 400m IM
- 4 Bronze for the 4x200m freestyle team (l-r), Jazmin Carlin, Fran Halsall, Natalie Durant and Rachael George
- 5 Silver for Robbie Renwick
- 6 Jessica Dickons: 200m fly bronze
- 7 Chris Alderton: bronze in the 1500m free
- 8 Tom Haffield: 400m IM bronze
- 9 Jemma Lowe: 100m fly silver
- 10 Brooke Graddon, pictured with coach Andy Banks, took the 10m platform bronze
- 11 Jenna Randall in action in the synchro solo final



# british swimming annual report

## section three

## facilities - providing access to all

### vision

The provision of suitable and appropriate facilities for the needs of the sport is fundamental to achieve all of Swimming's Mission. There is a need to ensure that the individual and collective needs of the community and the different, specific needs of aquatic disciplines are addressed, including the need to ensure adequate training facilities and the facility requirements for major events.

The National Facilities Strategy will continue to provide much needed guidance material for the provision of adequate facilities for all aquatic disciplines.

### winning athletes and world class events

#### Swimming will:

Work closely with all agencies providing the leadership to ensure that there is a comprehensive, affordable and hierarchical network of facilities developed to service the future demands of the community and the sport.

Encourage those involved in the building of new facilities to ensure that they are designed in such a way that there are no barriers to access for religious, cultural, financial or mobility reasons.

Continue to lobby for facilities to be affordable with appropriate access for all programmes and lobby to ensure that existing facilities are kept well maintained and up to date to service the needs of the sport.

### by 2009

34 x 50m pools.

63 x 25m 8 lane pools.

8 x international standard diving facilities.

## 50m pools

Presently there are 22 indoor 50m pools (including two in the Manchester Aquatic Centre) and, of these, Coventry Sports Centre, Crystal Palace National Recreation Centre, the Commonwealth Pool in Edinburgh, Dollan Aqua Centre in East Kilbride, Leeds International Pool and Wigan International Pool were built between 1964 and 1970 and, apart from the Dollan Aqua Centre which was refurbished in 2000, are desperately in need of either refurbishment or replacement. It is good to say that work is already underway on the replacement of the Leeds pool and there is a commitment by the City of Edinburgh to refurbish the Commonwealth Pool and by the London Development Agency to replace the Crystal Palace facility although there is some uncertainty as to how this will be

achieved and what facilities will be provided. Although committed to the replacement of the 50m pool, the Coventry City Council is struggling to meet the cost and the Wigan pool is to be replaced by a 25m by 6 lane pool on the present site and a 25m by 8 lane pool on the outskirts of Wigan. There is also some uncertainty about the future of the Wycombe Pool.

In England, a new 50m by 8 lane pool opened in Crawley in November 2005 and work is underway on new facilities in Liverpool (50m by 8 lane) and Sunderland (50m by 10 lane), and tenders have been received for the development of the Portsmouth (50m by 8 lane) pool.

Additionally, amongst a number of other possible 50m pool developments it can be said with some certainty that those in

Basildon, Bristol and Corby are likely to proceed as the majority of the required funding is in place and there is a new optimism that the Hillingdon scheme for a 50m pool may still come to fruition. Lastly work has started on the refurbishment of 50m outdoor pools in London where work on the London Fields Lido which has been closed since 1986 is almost complete and Cheltenham where Sandford Park Lido is to be refurbished courtesy of a Heritage Lottery Grant of nearly £400k.

In Scotland, design work is underway on the refurbishment of the Commonwealth Pool and following on from the success of Scottish swimmers in the Commonwealth Games, the possibility of a 50m pool in Aberdeen has been revived.

In Wales, design and procurement work is advanced on a new 50m pool in Cardiff.



Tessa Jowell, Secretary of State for Culture, Media and Sport, at the opening of Blackpool's new leisure centre including a 25m eight-lane pool. But many pools (as right) are still in need of refurbishment.



The major factors in limiting the development of 50m pools are the perception that they are only suitable for elite swimmers, the capital cost, democracy and to a lesser extent the bureaucracy often bound up in funding sources. The first factor has now been rebutted but cost is a problem and the virtual demise of sports lottery funding and with building costs increasing by 6 to 8% per annum any delay may well, at its least, affect the size and design of the building and in the worst scenario prevent a project proceeding. In terms of democracy and bureaucracy, some schemes proceed smoothly such as that in Crawley where first discussions to persuade officers to consider a 50m pool were held in February 2002 and the building opened in November 2005. This can be compared to Liverpool where first discussions were held with officers in November 1999 and it will be Spring next year before the pool opens. Much of the delay has been caused by changes in the political control of the council, each change leading to a lengthy re-assessment of budgets but there has also been some delay stemming from the time it took to secure a grant.

Discussions are taking place with a number of organisations concerning new 50m pools and whilst it is difficult to say how many of these schemes will proceed, based upon experience and discounting the Olympic Aquatic Centre which will not be ready until 2011/2012, a cautious estimate would be that the target of 34 by 2009 will be achieved. Of course if the Government would accept the need for 50m pools and grants of up to £5m became available for 50m community pools we could double the present number by 2010.

### 25m by 8 lane pools

Presently there are 52 25m by 8 lane pools of which six opened in the year under review in Newport, Beverley, Blackpool, Bristol (Horfield), Tower Hamlets and one is incorporated in the new 50m pool in Crawley.

As with 50m pools, discussions are taking place with a number of organisations and again, based upon experience, it is anticipated that the target of 63 by 2009 will be achieved.

### international diving facilities

Presently there are five diving facilities which comply fully or almost fully with FINA International Standard requirements: the Commonwealth Pool in Edinburgh, Leeds International Pool, Manchester Aquatic Centre, Ponds Forge Sheffield and The Quays in Southampton.

The refurbishment of the Commonwealth Pool includes work to bring the diving up to full international standards and the Leeds Pool is in the process of being replaced and the new facilities will comply fully with international standards. Design work on both schemes includes provision for dry-land training.

The new Sunderland 50m pool, on which work is underway, will also include diving facilities but will not provide 7.5m or 10m platforms but the design will be to international standards.

There are schemes under discussion, which may provide international standard diving facilities, but all are experiencing difficulties with funding.

## section four

### international Influence - making a difference to world swimming

#### vision

To ensure that we achieve gold medal success. British Swimming acknowledges the significant role it plays in providing skilled and knowledgeable administrators who, where appropriate, can influence the sport at an international level.

#### world class events

Swimming will:  
Influence world swimming strategy and politics through representation on European and world decision-making bodies.

Influence world swimming by staging major international events.

#### by 2009

2 representatives at FINA level.

1 representative at IPC level.

6 representatives at LEN level.

3 bids submitted for world and European events.

### international administrators

In terms of international administrators, Alan Clarkson is a member of FINA's (world governing body) Technical Open Water Swimming Committee whilst David Sparkes is a member of the FINA Disciplinary Panel and the FINA Swimming World Cup Council.

At LEN (European) level, Alan Clarkson is a member of the LEN Bureau and is Bureau Liaison to the LEN Technical Swimming Committee. Kim White is a member of the Technical Diving Committee, Jenny Gray is a member of the Technical Synchronised Swimming Committee; Simon Rothwell is

Chairman of the Masters Committee; Ian Gordon is a member of the Medical Committee; whilst Sam Greetham is Secretary of the Technical Open Water Swimming Committee.

Britain has 32 people able to officiate at world (FINA) level split: swimming 5, diving 12, synchro 5, water polo 2, open water 1 and masters 7.

At European level, the total is 35 made up of swimming 5, diving judges 12, synchro judges 6 and water polo referees 4, open water 1 and masters 7.

### world and european events

Several bids have been made in recent years including the successful 9th FINA World Swimming Championships (25m) in 2008 in Manchester, and the unsuccessful 2006 Paralympic world championships (Swansea), and the 2010 World Masters (Sheffield).

However, during the scope of this report, a successful bid was submitted for the LEN European 'B' Water Polo Championships 2007 for Men. The event will take place from 8th - 15th July 2007 at Manchester Aquatics Centre.

## record tally at youth olympics

Five medals on the final day took Britain's youngsters to a record-breaking tally of 18 at the European Youth Olympic Festival in Lignano, Italy.

The 16 strong team of 14 to 16 year-olds surged to the top of the medals table with nine gold, two silver and two bronze during the first three days of the competition. Three more golds, a silver and a bronze on the last day made the young Brits the most successful team in the history of the competition with a tally that included 12 golds.

Hatfield's Ceri Unwin was first to strike gold in the final session when she finished 10 seconds ahead of the runner-up in the 800m freestyle in 8:49.24. Ellen Gandy (Beckenham) was involved in both the other wins, taking the 200m fly title in 2:14.60 before swimming the fly leg with

a winning 4x100m medley team which also featured Lizzie Simmonds (Lincoln Vulcans) on backstroke, Helena Thornton (Nova Centurion) on breast and freestyler Lauren Collins (City of Birmingham). Guildford City's Marco Loughran grabbed a silver in boys' 100m backstroke in 59.10 and Nova's Jonathan Cook won his second medal, a bronze in the 400m IM (4:30.85).

Head Coach Graham Bassi described the tally as an 'outstanding team effort' by a squad who had experienced and dealt with extreme highs and a few disappointments. 'To have the best night at the end of a very long week indicates that the swimmers arrived in great shape, which is a credit to their coaches,' he said. 'For many, it was their first taste of international experience and they must now go back to their training programmes, maintain their skills and work on what they have learnt out here.'



**above** The British team in Lignano (back row, l-r) Adam Brown, Marco Loughran, Steve Beckerleg, Mike Newell, Robert Matthew-Stroud, Stuart Houston, Grant Turner, Chris Fox and (front) Jon Cook, Chloe Hart, Ceri Unwin, Lizzie Simmonds, Helena Thornton, Ellen Gandy, Lauren Collins and Max Partridge. Picture: British Olympic Association.

**top right** Five gold medals for Lizzie Simmonds

**middle right** Chris Fox won breaststroke bronze

**bottom right** Five golds and a silver for Ceri Unwin



## looking beyond the european short course

For Britain - whose swimmers at the European short course championships in Trieste established 12 British, one Commonwealth, three Scottish and one Welsh records to emerge 10th on the medals table and a more heartening third on the points table - one eye was inevitably on the Commonwealth Games and few were ready to race at peak. Mark Foster, 35, was the lone champion and almost alone in having rested specifically to be at his best. He celebrated his short course longevity with an admirable sixth title over 50m freestyle in 21.27, his fastest championship win ever, at European or world level.

Elsewhere, Trieste was a chance to remind everyone what it means to race hard and it provided a glittering stage on which to 'blood' newcomers, both swimmers and coaches: it was thrilling but should have left no-one in any doubt that progress is a relative thing on the 24/7 conveyor belt of world swimming. Indeed, the biggest surprise in the pool these days is that some still talk of being surprised by the height of the bar. Little wonder that the championships have prompted a rethink in the British camp. 'Since the introduction of four entries per nation (prompted by Britain), standards have gone through the roof and we're now seeing world records tumble night after night,' said Bill Sweetenham, the national performance director. While the team, including coaches and other staff, had done 'a great job... especially when you look at how many of the British squad aren't swimming their main events and we also have 11 potential medallists missing', it was now time 'to decide whether to bring a full force here next year'.

That would not be possible in 2007 ahead of Beijing but in 2006, Britain's 2007 world long course championship squad, ready to

fire, might have quite an impact. 'Europe is taking this meet very seriously. We can match that and will do in the future, I'm certain,' said Sweetenham.

Beyond the medals, there were 12 new national standards for Britain to celebrate. Among men, Ross Davenport's 200m freestyle performances were the most impressive. Coached by Ian Turner of Loughborough University, the 21-year-old clocked 1:44.06 in the semi and 1:43.93 in the final for the first big medal, a bronze, of his senior career, and lowered his 100m best to 48.26. Liam Tancock lowered his own national record over 50m backstroke to 24.06 leading the medley relay to the bronze medal just 0.39sec behind Germany's gold, then dropped it again to 24.01 in the semi-final of the individual race. The final saw him win bronze by a fingernail in 24.06.

Tancock, coached by Ben Titley at Loughborough University, also played a key role in the two bronze medal-winning relays: the 4x50m freestyle (Foster, Tancock, Cozens, Howard) produced a 1:26.20 record, and the 4x50m medley a new mark of 1:35.22 (Tancock, Cook, Clay, Foster).

Breaststroke and butterfly have been two of the weakest events for British women in recent years but the signs from Trieste were encouraging. Kate Haywood, coached by Titley, stormed to a 1:06.99 in the semi of the 100m breaststroke before having to settle for fifth in the final with a 1:07.02.

The British 'fly record see-sawed between Rosalind Brett and Terri Dunning. It fell first in the heats to Dunning, coached by Adam Ruckwood at City of Birmingham, in 58.92 (the first sub-59sec effort by a British woman), before Brett, coached by Titley, wrenched it back with a 58.63 semi.

Both women went inside that mark in the final, but it was Dunning, by 0.02sec, who claimed the record, for fourth place in 58.58, just 0.39sec behind Slovakian Martina Moravcova's record 19th individual European short course crown. Brett, sixth in 58.60, also set a new mark of 26.36sec over 50m. Asked how he summed up Britain's meet, head coach Dave Champion said: 'I think it's been a great opportunity for the team to have fun and remind themselves that this is about having fun.' Perhaps that was an important cathartic moment in these post-Athens days of needless doom and gloom, but context is called for: tapered, untapered, happy or sad, Britain is not yet a match for the Germans, Italys and Polands of the world and 'fun' is no substitute for medals.

### british medallists

#### gold

50m freestyle Mark Foster

#### silver

50m butterfly Mark Foster  
1500m freestyle David Davies  
400m freestyle Joanne Jackson

#### bronze

200m freestyle Ross Davenport  
50m backstroke Liam Tancock  
4x50m freestyle relay (Mark Foster, Liam Tancock, Chris Cozens, Anthony Howard)  
4x50m medley relay (Liam Tancock, Matt Clay, Chris Cook, Mark Foster)



### clockwise starting bottom left

Bronze in the 4x50m freestyle relay to (l-r) Mark Foster, Anthony Howard, Chris Cozens, and Liam Tancock

Ross Davenport on his way to bronze in the 200m free

Silver to David Davies in the 1500m free and Joanne Jackson in the 400m free

British record for Terri Dunning after her fourth place in the 100m fly

# british swimming annual report

## section five

## equity and ethics – ensuring a level playing field for all

### vision

Swimming believes in the principle of sports equity and fair play to deliver the Mission.

### world class standards

Swimming will:  
Ensure there is a mechanism in place to overcome cultural barriers to achieving excellence by minority groups.  
Ensure selection policies are objective, well communicated and clear.  
Provide a framework of athlete friendly procedures that deal with doping infractions in a timely and just manner.

### by 2009

Team and board members will reflect the community in Great Britain.  
Selection policies will be published three months prior to each event.  
A minimum of 60 'out of competition' dope tests per year will be carried out.  
A minimum of 10 dope tests per event will be carried out.  
All athletes on the elite programmes will be educated on doping protocols and regulations.

British Swimming has underlined its commitment to achieving equality by becoming the first British governing body to gain the Preliminary Level of the Equality Standard for Sport. Following a joint submission with the Amateur Swimming Association, British Swimming has achieved both the Foundation and Preliminary levels of the Standard, which are testament to the organisation's hard work and commitment towards ensuring our sport is available for all.

A pledge has now been made to achieve the Intermediate level of the Standard by the end of 2007.

Introduced in 2005, the Equality Standard for Sport is a framework and vehicle for widening access and increasing participation and involvement in sport and physical activity from under-represented individuals, groups and communities, in particular women and girls, ethnic minority groups and disabled people. Supported by the CCPR, the Women's Sports Foundation, the English Federation of Disability Sport and Sporting Equals, the Standard helps sports organisations to build on current good practice and develop equality-proofed policies, structures and processes to ensure continuous improvement in equality.

Of the eight members of the GB Board, (chair, three English representatives, one from Scotland and Wales, and two specialist members), seven are men though the athlete representative is female swimmer Kathryn Evans.

With the exception of open water swimming who are currently reviewing

their strategy as we move towards London 2012, all Selection Policies are published three months prior to each event.

### comprehensive drug testing programme

Three hundred and ten samples were collected by UK Sport through the out of competition dope testing programme of which nine were second samples.

Ninety tests were also taken from the extensive in-competition programme across all disciplines.

British Swimming is committed to educating elite athletes on doping procedures and has nine volunteers covering all disciplines to present '100% Me' - an athlete-centred education campaign designed to increase understanding and promote the benefits of a drug-free sport. The campaign provides British swimmers with information, support and the confidence they need to compete and win drug-free. British Swimming has joined with UK Sport to deliver '100% Me' through three main routes:

1. An 'ambassador' programme where successful drug-free competitors from all sports promote anti-doping and lead the global fight for drug-free sport. Olympic bronze medallist, Steve Parry is the ambassador for British Swimming.
2. Through 'Outreach' - where drug free sport is promoted to athletes, support staff, young children, parents, teachers etc. through presentations at sports events (including our own national swimming championships) and/or workshops.

3. Through an accreditation scheme with which British Swimming will build a network of trained and accredited tutors and advisors who can promote relevant and up to date anti-doping information and advice to current and future sportspeople.

British Swimming's National Performance Director strongly believes that athletes must understand the doping procedures and consequently he arranges tutors to deliver lectures to all our teams before major competitions.





# british swimming annual report

## section six

### governance, structures and partnerships - delivering the sport with integrity

#### vision

Swimming, as a major sport, recognises the importance of ensuring that business activities follow best practice in corporate governance and that clear lines of responsibility, accountability and reporting are in place.

#### world class standards

Swimming will:  
Ensure all board members are aware of their corporate responsibility.  
Develop strong partnerships to ensure swimming has a voice at all critical levels of sports governance.  
Ensure there is a comprehensive communication strategy in place.  
Ensure there is a solid infrastructure, providing the platform for the technical experts to work.

#### by 2009

Key members of the Federation will represent swimming on policy-making forums.  
Comprehensive communications strategy developed and implemented.  
All board members trained on good corporate governance and best practice.  
Solid infrastructure and technical tools in place.

## policy making

British Swimming is represented on policy-making forums by former Paralympic gold medallist, Chris Holmes who is a member of the UK Sport Board, and British Disability Swimming's National Performance Director, Tim Reddish, who is a director of the British Paralympic Association.

## comprehensive communications plan

Before embarking on this, research was commissioned to better understand the public's awareness and perception of British Swimming (and the Amateur Swimming Association), its athletes, its role and what would encourage participation in swimming or even encourage interest in watching the sport. The research was conducted through the TNS Omnibus survey during September 2005 and the subsequent Communications Plan was produced in November 2005. The findings clearly indicated that one of our biggest challenges is the need to build recognition and knowledge of the current athletes both with the media and public.



John Inverdale interviews Minister of Sport Richard Caborn at the county team swimming championships

The plan covers all areas of the sport, from grassroots to elite, with objectives set to address all the issues highlighted in the research findings. Some of the key objectives and strategies relevant to GB level include:

**objective** To help provide better TV coverage with specific attention to the BBC.

**strategy** Increase the level and quality of information fed through to broadcasters in order to create more familiarity and knowledge of the athletes.

**action** Meetings with BBC producers and broadcast pundits. Media days at holding camps before major competitions to allow media to meet the athletes, increase their knowledge of them, film pieces for programming etc. Improve biographical details available on athletes.

**objective** Improve and maintain relations with media.

**strategy** Ensure journalists feel part of the journey. Cast the sport in a positive light following media perceived poor Athens Olympics.

**action** Created and delivered opportunities for media to meet with NPD and Head Coach to explain blueprint for the future.

**objective** Increase athlete exposure to create better role models.

**strategy** Create opportunities for athletes to be featured in TV, radio and print magazine environments.

**action** Promote personality, profile pieces rather than results driven articles with lifestyle magazines and feature sections of national newspapers. Highlight suitable TV shows to appear on.

**objective** Promote non-Olympic championships

**strategy** Maximise coverage of World Championship, Commonwealth and European events explaining how they fit together to continue the building process for the Olympics.

**action** Ensure media understand section policies and rationale behind them. Ensure comprehensive support and information distributed of all championships from team selection and announcements, event previews, day-by-day results and access to medallists for both media in attendance and those covering remotely. It is important to ensure that promotional activities take account of training and competition commitments.

Now that a communications plan is in place, with activity underway to achieve the key objectives, it is important that we continue to monitor progress, review and update the plan. To help with this, the media monitoring and clipping service has been upgraded so that the quality and quantity of coverage can be better assessed.

## corporate

All Board Members have received training on corporate governance and best practice. Policies are in place and reviewed annually. The sport follows a strategy of ensuring a sound infrastructure utilising modern ITC tools. Modernisation funding enabled the purchase of a modern, flexible central database that provides the mechanism for monitoring and evaluation, customer relationship management etc. A constant review of modern technology is undertaken to ensure the most appropriate tools are used. This is underpinned by a risk assessment schedule and business continuity plan.

## medals galore at european masters

There were British medals galore at the European masters championships in Stockholm but with a maximum of six events per swimmer (five in the pool plus the open water), only one Briton collected a full set of gold. Duncan McCreddie, swimming for his French club in the 60-64 age group, won the open water, the 200m IM and the 100, 200, 400 and 800m freestyle, the latter in a world record time of 10:02.40.

Top GB honours went to Judy Hattle for her four golds and a silver in the 45-49 age group, with European records in the 100 and 200 fly and, of course, to Mark Foster for his world records in the 35-39yrs 50 free and 50 fly.



**top** Steve Cryer was pleased with bronze in the 200m breaststroke

**bottom left** Gold medallists in the 200m breaststroke were John Davis (left) and Tom Walker

**middle right** Mark Foster (left) and Ian Wallwork both won gold in the 50m butterfly





## top country at paralympic world cup

With over 340 athletes from 46 countries, the VISA Paralympic World Cup was a resounding success. Swimming was just one of four sports (athletics, wheelchair basketball and cycling) and it was good to see the Aquatics Centre full of enthusiastic supporters.

Lacking European or world championships, the British swimmers performed well at this new, televised international event in Manchester winning five gold medals, one silver and four bronze, the most of any country, including a world record for Natalie Jones.

Britain's first gold medal came from James Anderson, who led all the way in the S2 50m backstroke. Finishing in 1:08.43, the quadruple Paralympic gold medallist and European record holder was over six seconds ahead of Georgios Kapelakis of Greece (1:14.72) and it was good to see the Union flags waving. James said: 'It was a very hard swim but I'm happy to have won gold. I didn't expect to as I've been ill but it was great to swim in front of a British crowd. To have a gala like this here is brilliant.'

### GB medallists

#### gold

James Anderson - S2 50m back  
Natalie Jones - SM6 200m IM  
Sascha Kindred - SB7 100m breast  
James Crisp - S9 100m back  
Nyree Lewis - S6 100m back

#### silver

Nyree Lewis - SM6 200IM

#### bronze

Robert Welbourn - MD 100m free  
James Crisp - S9 200m IM  
Liz Johnson - SM6 200m IM  
Natalie Jones - S6 100m back



### clockwise from top

Matthew Walker in the multi-disability freestyle

The Prime Minister's wife Cherie Blair congratulates Jim Anderson on his gold from the S2 50m back

Nyree Lewis (rt) congratulates Natalie Jones on her world record in the SM6 200IM

British Paralympic Association patron Prince Edward meets Liz Johnson

Claire Cashmore came fourth in the S9 100m backstroke

# british swimming annual report

## section seven

## monitoring and evaluation

### vision

Swimming recognises that there is a need to establish clear lines of responsibility, accountability and reporting.

### world class standards

Swimming will:  
Ensure that the progress of athletes, coaches, teachers, officials and clubs can be tracked so that the implementation of development programmes continues to be effective.

Put in place a system that can monitor and evaluate the progress and achievements of programmes and initiatives, delivered by the network of strategic partners.

### by 2009

Centralised tracking system implemented.

Standardised monitoring and evaluation system in place.

Sports Science and Medicine for Swimming World Class Programmes have developed a tracking system funded through UK Sport and based on their internet platform. The areas now able to be tracked include blood profiling, race analysis (using a Video Performance Monitor system although a new system written by Tim Kerrison will soon be available), log sheets (swimmers are able to enter their own information to be tracked), and team manager reports that include information on PBs as well as differences in these during the heats, semis and finals. Future developments will include the addition of physiological and nutritional parameters but this will be dependent on receiving further funding.

Performance monitoring has been used to determine the top 10 times for specific swimmers and to determine personal bests.



**above** Melanie Marshall in action at the World Championships **far right** Sports Science Manager, Jodi Cosser



# british swimming limited abbreviated accounts

The following information has been extracted from the full statutory accounts, which are available on request from the company's registered office at:

Harold Fern House  
Derby Square  
Loughborough  
Leicestershire LE11 5AL

## directors' report for the year ended 31st march 2006

The directors present their annual report with the financial statements of the company for the year ended 31st March 2006.

### change of name

On 24th January 2006 the company name changed from Amateur Swimming Federation of Great Britain Limited to British Swimming Limited.

### principal activities

The principal activities of the company in the period under review were to regulate and administer the sports of swimming, diving, synchronised swimming, water polo, disability swimming and open water swimming at the Great Britain level, and to fund the programmes of those sports and disciplines that were not receiving World Class Programme Sports Lottery funding.

### directors

C L Baillieu  
A Adams-King (resigned 11 May 2005)  
A M Clarkson  
S Greetham  
R M K J James  
I Mason  
S Rothwell  
A W Clark  
G S S Davis  
K Evans (appointed 17 September 2005)

The company is limited by guarantee and does not have a share capital.

### directors' responsibilities statement

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company as at the end of the financial year and of the profit or loss of the company for that year.

In preparing those financial statements, the directors are required to;

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each of the directors is aware at the time the report is approved:

- there is no relevant audit information of which the company's auditors are unaware, and;
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in the UK governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

### small company disclosure

The above report has been prepared in accordance with the special provisions of Part VII of the Companies Act relating to small entities.

### auditors

The auditors, haysmacintyre, have expressed willingness to continue in office and a resolution to reappoint them will be proposed at the forthcoming Annual General Meeting.

By order of the board

A Gray  
Secretary

16 September 2006

## profit and loss account for the year ended 31st march 2006

	2006 £	Restated 2005 £
<b>turnover</b>	1,164,815	1,217,524
Cost of sales	(763,481)	(956,255)
<b>gross profit</b>	401,334	261,269
Administrative expenses	(278,665)	(369,655)
<b>operating profit/(loss)</b>	122,669	(108,386)
Interest receivable	232	5,538
<b>profit/(loss) on ordinary activities before taxation</b>	122,901	(102,848)
Tax on profit (loss) on ordinary activities	-	(175)
<b>profit/(loss) on ordinary activities after taxation</b>	£122,901	£(103,023)

- All turnover and operating profit is derived from continuing operations
- All recognised gains and losses are included in the profit and loss account
- A separate movement of funds statement is not provided as there are no changes for the year other than the retained profit in the profit and loss account
- Grant funded project expenditure is now all classified within cost of sales whereas previously some expenditure had been classified within administrative expenditure. The only effect is to restate comparative amounts on a comparable basis

## balance sheet as at 31st march 2006

	2006 £	2005 £
<b>fixed assets</b>		
Tangible assets	-	33,661
<b>current assets</b>		
Debtors	214,321	436,529
Cash at bank and in hand	351,662	197,032
	565,983	633,561
<b>creditors:</b>		
amounts falling due within one year	(196,268)	(420,408)
<b>net current assets</b>	369,715	213,153
<b>total assets less current liabilities</b>	369,715	246,814
<b>creditors:</b>		
amounts falling due after more than one year	(215,279)	(215,279)
	£154,436	£31,535
<b>funds and reserves</b>		
Profit and loss account	154,436	31,535
<b>total funds</b>	£154,436	£31,535

The financial statements have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies and with the Financial Reporting Standard for Smaller Entities (effective January 2005).

Approved by the board of directors on 16 September 2006 and signed on its behalf by the following directors:

C L Baillieu & R M K J James



# high performance swimming limited abbreviated accounts

The following information has been extracted from the full statutory accounts, which are available on request from the company's registered office at:

Harold Fern House  
Derby Square  
Loughborough  
Leicestershire LE11 5AL

## directors' report for the year ended 31st march 2006

The directors present their annual report with the financial statements of the company for the year ended 31st March 2006.

### principal activities

The principal activity of the company in the period under review was to administer and deliver the World Class Performance Plan in Great Britain for the sports of swimming, diving and disability swimming on behalf of British Swimming.

### directors

C L Baillieu  
S Greetham  
R M K J James  
I Mason  
S Rothwell

The company is limited by guarantee and does not have any share capital.

### directors' responsibilities

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company as at the end of the financial year and of the profit or loss of the company for that year. In preparing those financial statements, the directors are required to;

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as each of the directors is aware at the time the report is approved:

- there is no relevant audit information of which the company's auditors are unaware, and;
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

### small company disclosure

The above report has been prepared in accordance with the special provisions of Part VII of the Companies Act relating to small entities.

### auditors

The auditors, haysmacintyre, have expressed willingness to continue in office and a resolution to reappoint them will be proposed at the forthcoming Annual General Meeting.

By order of the board

A Gray  
Secretary

16 September 2006

## profit and loss account for the year ended 31st march 2006

	2006	2005
	£	£
<b>turnover</b>	2,730,988	2,539,076
Cost of sales	(1,266,330)	(1,491,774)
<b>gross profit</b>	1,464,658	1,047,302
Other income	3,569	4,395
Administrative expenses	(1,490,307)	(1,051,697)
<b>operating loss</b>	(22,080)	-
Interest receivable	27,259	-
<b>profit on ordinary activities before taxation</b>	5,179	-
Tax on profit on ordinary activities	(5,179)	-
<b>profit on ordinary activities after taxation</b>	£ -	£ -

- All turnover and operating loss is derived from continuing operations
- All recognised gains and losses are included in the profit and loss account
- A separate movement of funds statement is not provided as there are no changes for the year other than the retained profit in the profit and loss account

## balance sheet as at 31st march 2006

	2006		2005	
	£	£	£	£
<b>current assets</b>				
Debtors	127,675		423,749	
Cash at bank and in hand	1,155,786		628,778	
	1,283,461		1,052,527	
<b>creditors:</b>				
amounts falling due within one year	(1,283,461)		(1,052,527)	
<b>net current assets</b>		-		-
<b>total assets less current liabilities</b>		£ -		£ -
<b>funds and reserves</b>				
Profit and loss account		-		-
<b>total funds</b>		£ -		£ -

The financial statements have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies and with the Financial Reporting Standard for Smaller Entities (effective January 2005).

Approved by the board of directors on 16 September 2006 and signed on its behalf by the following directors:

C L Baillieu & R M K J James



## thank you

British Swimming would like to place on record its sincere appreciation to all the volunteers and professional staff in the three constituent countries who contributed to both domestic and international programmes for the good of the sport.

### and thank you to all contributors to this report

Chris Baillieu	British Swimming Chairman
David Sparkes	British Swimming Chief Executive
Andy Gray	Head of Legal Affairs
Katie Brazier	Commercial Director
Bill Sweetenham	Swimming National Performance Director
Wendy Coles	Athlete Support
Steve Foley	Diving National Performance Director
Adele Carlsen	Synchronised Swimming National Performance Director
Nick Hume	Water Polo National Performance Director
Tim Reddish	Disability National Performance Director
Sylvia Armiger	World Class Programmes (WCP) Manager
Jodi Cosser	Sports Science Manager
Noel Winter	Facilities Manager
Wendy Greaves	WCP Manager - Disability Swimming/Diving

### for production and editing

Peter Hassall	Editor Swimming Times magazine
SWpix	Official photographers to British Swimming

### sponsorship

British Swimming wishes to express its thanks to the following companies and organisations for their sponsorship during the past 18 months.



